For a number of years, ACA has conducted a survey of senior industry executives to determine how they collectively view the current business climate for their industry and to determine how they believe their firms and the industry will fare over the next year or so. The Fall 2016 survey, like its recent predecessors, found that industry senior leadership holds a relatively optimistic view of both its current situation as well as its prospects over the next year. If the opinions of the industry’s senior business leaders are on target, the coatings industry should maintain its trajectory of continued growth in 2017.

**ECONOMIC CONTEXT FOR THE ACA SURVEY**

Since the end of the Great Recession, the coatings industry has seen largely unabated growth. As shown in Figure 1, the overall volume and value of the industry’s output have consistently grown at a roughly 3–4% rate over most of the period following 2010. This steady growth in both volume and value tracks the steady improvement in both the housing and construction markets since 2010, along with a resumption in the growth of durable goods manufacturing during the recovery. Sales of existing homes, one of the major drivers of paint demand, have consistently averaged over 5.2 million units (annualized) for over a year now (as compared with less than 5 million in 2010). Overall construction spending has risen steadily since its recent low point in early 2010 and has recovered to nearly the level it last achieved during the height of the housing boom in 2006 (Figure 2).

Going forward, overall construction spending growth is expected to remain positive. The National Association for Business Economics (NABE) compiles a consensus macroeconomic forecast based on the views of a panel of 80 professional forecasters. While the NABE panel’s September 2016 outlook is that GDP will average 2.3% growth in 2017, the panel’s median forecast for residential spending is for 6.2% growth in 2016—although the panel is predicting slightly lower growth (2.7%) for nonresidential investment. Dr. Bernard Markstein of Markstein Advisors, an economist who focuses on construction, is projecting somewhat higher growth in construction spending in 2017. Markstein’s forecast for residential construction is 6.0%, which is in line with the NABE panel. However, he is more bullish on nonresidential construction, forecasting growth of 4.7% in 2017, and also breaking out residential improvements (remodeling, renovation, and replacement work), a category which often involves repainting, for which he forecasts an increase of 7.5% in 2017. Dr. Markstein noted that the recent election could affect construction going forward. For example, he observed that health care construction could be much lower if Obamacare is repealed or significantly constrained. Similarly, spending forecasts for infrastructure projects could be positively affected, though it is not clear to what extent Congress will support Trump’s proposals for new spending—the big question being funding. Similarly, the manufacturing sector, which is the primary driver of demand for OEM coatings, has shown

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Source: U.S. Census, The ChemTrend Group

**FIGURE 2: Total Construction Spending: Residential vs. Nonresidential**

Source: U.S. Census
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continued strength since reaching its low point at the end of the recession. Overall durables manufacturing has plateaued somewhat in the past year, reflecting a number of factors, including the continuing strength of the U.S. dollar, but the motor vehicle sector has continued its strong recovery from its lows of 2009 (Figure 3). The NAREC panel is forecasting that 2016 industrial production growth will be negative, ending with a 0.7% decline, but the panelists expect improving industrial production in 2017 with anticipated growth of 2.0%.

Dr. Kevin Swift, chief economist at the American Chemistry Council, follows industrial production closely due to the large impact it has on chemical demand (including coatings). He sees the motor vehicle market as near peak for this economic cycle, but sees U.S. light vehicle sales remaining elevated due to pent-up demand, improving employment (and income) prospects, better availability of credit, and continued low gasoline prices. He is currently forecasting sales averaging 17.4 million in both 2016 and 2017 and then declining slightly to 17.1 million in 2018.

2016 ACA ECONOMIC CLIMATE SURVEY FINDINGS

The ACA annual survey is intended to capture and share the collective viewpoints of member companies’ senior executives and provide some insights into current and future business experience and expectations. ACA conducted the 2016 survey between September 9-23, 2015. The level of industry participation in this survey has remained strong; in all, 87 ACA member company executives participated this year. Approximately half of the respondents represented coatings manufacturers, and the remainder represented supplier members, distributors, and other members. Of the participating coatings manufacturers, approximately 78% market their products nationally, with the remainder serving regional markets; and the mix of large and small-to-medium companies shows about 64% having sales exceeding $100 million, and about 56% below that line. Supplier and distributor participants were similarly representative, with about 44% reporting sales in excess of $250 million into the coatings market, and the rest having coatings-related sales below that figure.

The context in which the 2016 survey was conducted is not only the relatively steady pace of the U.S. macroeconomic recovery since the recession ended in 2009, but also the generally strong growth in coatings demand that the industry has experienced during the past few years. The coatings industry grew 2.9% in volume in 2015—Architectural and OEM coatings were up, while Special Purpose was down. The industry is also projected to grow at a 3% rate (volume) and 3.3% (value) in 2016.1 The responses to this survey, particularly the projections for future growth, should be seen in the context of a number of years of sustained and rising industry production.

VIEWS ON CURRENT CONDITIONS REMAIN POSITIVE

Overall, the respondents in this year’s survey provided a slightly more upbeat outlook for the industry than they did in the 2015 survey. This year’s survey saw manufacturers and suppliers expressing relatively consistent views on current (2016) conditions versus 2015, with both coatings manufacturers and suppliers expressing generally positive outlooks. In last year’s survey, coatings manufacturers were noticeably more positive than supplier respondents. Although slightly fewer than half of the responses considered the current economic conditions to be about the same as last year’s (as shown in Figure 4), a notably larger number of 2016 respondents viewed conditions as better as compared with those who consider conditions worse than a year ago.

This year’s respondents were generally more positive about current conditions than their 2015 counterparts. As shown in Figure 5, respondents in this year’s survey (2016) viewed current economic conditions more favorably than did respondents in last year’s (2015) survey. In particular, only 23% of 2016 respondents saw conditions as being “worse” or “much worse” than those of a year earlier, as compared with 37% of 2015 respondents who rated conditions that way.

In addition to asking both coatings manufacturer and supplier respondents to compare current economic conditions to those their companies faced one year ago, the survey asked respondents to look back two years and provide their views as to how they perceived current conditions in comparison to two years ago (2014 vs 2016). As Figure 6 shows, while a slight majority of both manufacturers and suppliers saw current conditions as either having improved (or at least having stayed the same) compared with those of two years ago, suppliers expressed a slightly more positive view of current economic conditions than did manufacturers—a reversal of the 2015 survey results, in which 55% of coatings manufacturers evaluated conditions as “better” over the
continued strength since reaching its low point at the end of the recession. Overall durables manufacturing has plateaued somewhat in the past year, reflecting a number of factors, including the continuing strength of the U.S. dollar, but the motor vehicle sector has continued its strong recovery from its lows of 2009 (Figure 3). The NAREB panel is forecasting that 2016 industrial production growth will be negative, ending with a 0.7% decline, but the panelists forecast improving industrial production in 2017 with anticipated growth of 2.0%.

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**2016 ACA Economic Climate Survey Findings**

The ACA annual survey is intended to capture and share the collective viewpoints of member companies’ senior executives and provide some insights into current and future business experience and expectations. ACA conducted the 2016 survey between September 6-23, 2016. The level of industry participation in this survey has remained strong; in all, 87 ACA member company executives participated this year. Approximately half of the respondents represented coatings manufacturers, and the remainder represented supplier members, distributors, and other members. Of the participating coatings manufacturers, approximately 78% market their products nationally, with the remainder serving regional markets; and the mix of large and small-to-medium companies shows about 44% having sales exceeding $100 million, and about 56% below that line. Supplier and distributor participants were similarly representative, with about 44% reporting sales in excess of $250 million into the coatings market, and the rest having coatings-related sales below that figure.

The context in which the 2016 survey was conducted is not only the relatively steady pace of the U.S. macroeconomic recovery since the recession ended in 2009, but also the generally strong growth in coatings demand that the industry has experienced during the past few years. The coatings industry grew 2.9% in volume in 2015—Architectural and OEM coatings were up, while Special Purpose was down. The industry is also projected to grow at a 3% rate (volume) and 3.3% (value) in 2016.* The responses to this survey, particularly the projections for future growth, should be seen in the context of a number of years of sustained and rising industry production.

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**Views on Current Conditions Remain Positive**

Overall, the respondents in this year’s survey provided a slightly more upbeat outlook for the industry than they did in the 2015 survey.* This year’s survey saw manufacturers and suppliers expressing relatively consistent views on current (2016) conditions versus 2016, with both coatings manufacturers and suppliers expressing generally positive outlooks. (In last year’s survey, coatings manufacturers were noticeably more positive than supplier respondents.) Although slightly fewer than half of the respondents considered the current economic conditions to be about the same as last year’s (as shown in Figure 4), a notably larger number of 2016 respondents viewed conditions as better as compared with those who considered conditions worse than a year ago.

This year’s respondents were generally more positive about current conditions than their 2015 counterparts. As shown in Figure 5, respondents in this year’s survey (2016) viewed current economic conditions more favorably than did respondents in last year’s (2015) survey. In particular, only 23% of 2016 respondents saw conditions as being “worse” or “much worse” than those of a year earlier, as compared with 37% of 2015 respondents who rated conditions that way.

In addition to asking both coatings manufacturer and supplier respondents to compare current economic conditions to those their companies faced one year ago, the survey asked respondents to look back two years and provide their views as to how they perceived current conditions in comparison to two years ago (2014 vs 2016). As Figure 6 shows, while a slight majority of both manufacturers and suppliers saw current conditions as either having improved (or at least having stayed the same) compared with those of two years ago, suppliers expressed a slightly more positive view of current economic conditions than did manufacturers—a reversal of the 2015 survey results, in which 85% of coatings manufacturers evaluated conditions as “better” over the
two-year period (2015 vs 2013), while less than 20% viewed them as “worse.”

Companies were also asked to report their company’s current production volumes versus those of a year ago (with suppliers specifically asked to consider only that output produced for their coatings industry customers). Responses again generally showed solid year-over-year growth, with manufacturers expressing a slightly more positive view on this topic. As shown in Figure 3, the majority of this year’s manufacturer respondents reported increases in current production volumes over those of a year ago, while slightly under half of suppliers (48.1%) showed production growth exceeding 5% in the same timeframe. These results were noticeably stronger than the comparable responses in the 2015 survey, which seemed to suggest deceleration of growth (Figure 8).

**FUTURE EXPECTATIONS REMAIN OPTIMISTIC**

Survey respondents were asked about their expectations for 2017 vs 2016, both for their company and for the industry as a whole. In this year’s survey, most manufacturers and suppliers predicted sales growth for their own firms over the next year. However, supplier views for their companies in 2017 were more bullish than those of the manufacturers, with about 80% of suppliers seeing their company’s sales growing in 2017, as compared with about 60% of manufacturers (Figure 9). As has traditionally been the case with this survey, respondents showed slightly less optimism about the industry as a whole than for their own companies. Although participants predicted a slightly lower level of growth for the industry than they did for their own firms, they still see a relatively strong level of industry growth. Over 80% of respondents see the industry growing overall at a rate exceeding 1% (with over 20% of supplier respondents anticipating industry growth exceeding 5%), as shown in Figure 10. This is a slightly more optimistic forecast than last year’s survey, when no respondents predicted sales growth in excess of 5%.

Macroeconomic and other threats to the overall US economy remain a concern to respondents. Both manufacturers and suppliers agreed (as they also did in 2015) that the largest single threat by far was the possibility of a recession in China and Europe, with other potential threats, such as price deflation and an interest rate hike by the Federal Reserve, not falling far behind, as shown in Figure 11. Responses regarding challenges and risks to their own company always provide interesting insight into the respondent views about the year ahead. Suppliers and manufacturers were both presented with the same list of such challenges and risks, and interestingly, their perspectives varied a great deal, as demonstrated in Figures 12 and 13. Manufacturers, as has usually been the case, considered regulatory pressures as their biggest challenge, followed closely by concerns about potential raw material price inflation, while suppliers were most concerned about supply chain issues.

**MAJOR ECONOMIC MEDIKORS**

The survey respondents were asked to provide their outlook for three key markers of coatings demand: new home construction, existing home sales, and commercial property maintenance (Figure 24). They generally foresee moderate growth (in line with the forecasts noted in the introduction to this article), with two thirds or more seeing growth in the year ahead. The ACA respondents’ forecast for manufacturing activity was also very similar to consensus forecasts, with the ACA group generally predicting moderate to flat growth in those areas, with the forecast for durables slightly more optimistic than that for motor vehicles (Figure 15).
Two-year period (2015 vs 2013), while less than 20% viewed them as "worse." Companies were also asked to report their company's current production volumes versus those of a year ago (with suppliers specifically asked to consider only that output produced for their coatings industry customers). Responses again generally showed solid year-over-year growth, with manufacturers expressing a slightly more positive view on this topic. As shown in Figure 5, the majority of this year's manufacturer respondents reported increases in current production volumes over those of a year ago, while slightly under half of suppliers (48.1%) showed production growth exceeding 5% in the same timeframe. These results were noticeably stronger than the comparable responses in the 2015 survey, which seemed to suggest deceleration of growth (Figure 6).

**FUTURE EXPECTATIONS REMAIN OPTIMISTIC**

Survey respondents were asked about their expectations for 2015 vs 2016, both for their company and/or the industry as a whole. In this year’s survey, most manufacturers and suppliers predicted sales growth for their own firms over the next year. However, supplier views for their companies in 2017 were more bullish than those of the manufacturers, with about 80% of suppliers seeing their company's sales growing in 2017, as compared with about 60% of manufacturers (Figure 8).

As has traditionally been the case with this survey, respondents showed slightly less optimism about the industry as a whole than for their own companies. Although participants predicted a slightly lower level of growth for the industry than they did for their own firms, they still see a relatively strong level of industry growth. Over 80% of respondents see the industry growing overall at a rate exceeding 1% (with over 20% of supplier respondents anticipating industry growth exceeding 5%), as shown in Figure 10. This is a slightly more optimistic forecast than last year’s survey, when no respondents predicted sales growth in excess of 5%.

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The ACA respondents’ forecast for manufacturing activity was also very similar to consensus forecasts, with the ACA group generally predicting moderate to flat growth in those areas, with the forecast for durables slightly more optimistic than that for motor vehicles (Figure 15).
**CONCLUSION**

The results of this year's survey appear to show both positive current conditions, as well as anticipation of solid growth in the industry, building upon an unbroken string of growth that extends back to 2010. Coatings demand is highly dependent on construction and real estate mobility, as well as manufacturing, and where these key parts of the economy are headed is critical to the health of the coatings industry. Should the U.S. economy continue its expansion, there is reason to expect that the coatings industry will continue to grow as well.

**ENDNOTES**

1. Forecast Matchbook Outlook, October 2016. Note that the Matchbook forecast, unlike the MRA Figures, is for nominal dollar growth, and there are often methodological differences between those that render them somewhat not “apple to apple” figures.

2. This survey was sent to a select group of senior executives who participate in the Architectural and Industrial Coatings Leadership Council and Industry Suppliers Committee, along with other selected members. The survey was conducted online, and all responses to the survey were completely anonymous. Note that since some ACA member companies have more than one representative sending in one of those questionnaires, the number of respondents does not necessarily equal to the number of separate companies represented in this survey. Additional details are provided in a summary available in the digital issue of CoatingsTech.


4. In 2016, ACA conducted a similar survey of industry executives in 2015, as well as in previous years.

5. Unless otherwise specified, references to “suppliers” in this report also include distributor and other non-manufacturer respondents.

6. Note that this survey was conducted in advance of the 2016 elections, and respondents may have made assumptions about the outcome of these elections that might have been proven incorrect.

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**FIGURE 11** - Challenges that could endanger the current U.S. economic recovery (lower number = higher concern).

**FIGURE 12** - Top risks to company’s financial well-being over the next 12 months (manufacturers) (percentage ranking as a concern).

**FIGURE 13** - Top risks to company’s financial well-being over the next 12 months (suppliers) (percentage ranking as a concern).

**FIGURE 14** - ACA survey forecast for housing and construction.

**FIGURE 15** - ACA survey forecast for manufacturing activity.
FIGURE 11—Challenges that could endanger the current U.S. economic recovery (lower number = higher concern).

Recession in China and/or Europe
Price deflation
Higher inflation
The overall federal debt level
The federal current account deficit
Federal Reserve interest rate hike
The U.S. trade deficit

0.0% 1.0% 2.0% 3.0% 4.0% 5.0% 6.0%

FIGURE 12—Top risks to company’s financial well-being over the next 12 months (manufacturers) (percentage ranking as a concern).

1. Foreign market political/financial instability
2. Energy costs
3. Changes in tax policy
4. Regulatory pressures
5. Inadequate cash flow
6. Excess customer inventories
7. Raw material price inflation
8. Raw material shortages

0% 10% 20% 30% 40% 50% 60% 70% 80%

FIGURE 13—Top risks to company’s financial well-being over the next 12 months (suppliers) (percentage ranking as a concern).

1. Do not foresee any risks to company at this time
2. Foreign market political/financial instability
3. Changes in tax policies
4. Regulatory pressures
5. Insufficient availability of credit
6. Insufficient cash flow
7. Excessively lean customer inventories
8. Inability to fill customer orders
9. Energy costs
10. Raw material or feedstock shortages

0% 5% 10% 15% 20% 25% 30% 35% 40% 45% 50%

FIGURE 14—ACA survey forecast for housing and construction.

- New home construction
- Commercial property maintenance and construction activity
- Sales of existing homes

FIGURE 15—ACA survey forecast for manufacturing activity.

- Overall durable goods manufacturing
- Motor vehicle production

CONCLUSION

The results of this year’s survey appear to show both positive current conditions, as well as anticipation of solid growth in the industry, building upon an unbroken string of growth that extends back to 2010. Coatings demand is highly dependent on construction and real estate mobility, as well as manufacturing, and where these key parts of the economy are headed is critical to the health of the coatings industry. Should the U.S. economy continue its expansion, there is reason to expect that the coatings industry will continue to grow as well.

ENDNOTES

1. Forecast: Materials Outlook, October 2016. Note that the Materials forecast, unlike the MBA figure, is for nominal dollar growth, and there are often methodological differences between them that render them somewhat non-“apple to apple” figures.
2. This survey consists of a select group of senior executives who participate in the Architectural and Industrial Coatings Leadership Council and Industry Supplier Committee, along with other selected members. The survey was conducted online, and all responses for the survey were completely anonymous. Note that since some ACA member companies have more than one representative responding in the case of those companies, the number of respondents does not necessarily equate to the number of separate companies represented in this survey. Additional details are provided in a summary available in the digital issue of CoatingsFocus.
4. As noted, ACA selected a similar survey of industry executives in 2015, as well as in previous years.
5. Unless otherwise specified, references to “suppliers” in this report also include distributor and other non-manufacturer respondents.
6. Note that this survey was conducted in advance of the 2016 elections, and respondents may have made assumptions about the outcome of these elections that might have been proven incorrect.

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